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# Liquidity risk

## Financial liabilities

The Group manages liquidity risk in order to meet its expected obligations as well as its cash commitments even in a short-term scenario. By constantly monitoring cash flows, the Group aims at maintaining high financial strength position, in a short-term scenario. At Group level the liquidity risk is defined as the risk of not being able to efficiently meet expected and unexpected cash requirements. The liquidity risk is primarily monitored and managed at local level by the single business units belonging to the Group. In addition, with regard to entities operating in Non-life segment, reinsurance treaties towards the Head Office are in place. At Head Office level, Assicurazioni Generali S.p.A., liquidity is periodically monitored in order to ensure that all obligations are met. The Head Office also monitors cash flows generated by the main Group's companies on a quarterly basis, together with the cash flows of the subsidiaries. On a half-yearly basis, with regard to the main Group's companies, the Head Office supervises the adequacy of cash flows, the dividends paid by the subsidiaries, the intra-group loans and asset sales and the quick and efficient debt market access. Thanks to a continuous supervising of the overall Group cash flows, the Generali Group is able to maintain a strong financial position.

### Financial liabilities at amortized cost

In order to achieve such results the Group set up a careful analysis of its cash flows. Financial liabilities are managed through the placement of different kinds of financial instruments into the market; the main Group's financial liabilities at amortized cost are represented by senior bonds and subordinated liabilities.

### Subordinated liabilities

Subordinated liabilities received from reinsurers

Subordinated liabilities related to investment contracts issued by insurance companies

Subordinated liabilities to banks or customers

(including senior bond issued in May 2010 to fund the tax recognition of goodwill related to the extraordinary operations)

The main Group's financial liabilities at amortized cost are represented by senior bonds and subordinated liabilities. Starting from the Risk Report 2012 the methodology has been changed in order to allocate to each maturity bucket the amount of the subordinated liabilities.

### Subordinated liabilities

Subordinated liabilities received from reinsurers

Cash flow	Less than 5 years	5 to 10 years	More than 10 years
Subordinated liabilities			

Subordinated liabilities related to investment contracts issued by insurance companies

Cash flow	Less than 5 years	5 to 10 years	More than 10 years
Subordinated liabilities			

During 2012 the company issued two subordinated bonds that modified the maturity and cash flows profile compared to the previous period: a first issuance of 750 million euro with maturity of thirty years and first call date in 10 July 2022. The second subordinated issuance of 1.250 million euro issued last December, with maturity of thirty years and first call date in 10 July 2022.

Debts to banks or bank customers primarily relate to the ordinary activities of Banca Generali and BSI and are represented by loans and overdrafts.

### Insurance liabilities

The liquidity risk arises from a mismatch between liabilities and assets cash flows. The Group manages this risk through the design of products and the use of reinsurance. In particular, in the phase of product design, penalties for surrenders are allowed, calculated in order to partially cover the cash requirements. The table here below shows the amount of the life gross direct insurance provisions broken down by expected maturity. Life insurance provisions and financial liabilities related to investment contracts: contractual term to maturity

Life insurance provisions and financial liabilities related to investment contracts: contractual term to maturity

Contractual term to maturity	Less than 5 years	5 to 10 years	More than 10 years
Life insurance provisions			
Financial liabilities			

The total amount of life insurance provisions and financial liabilities related to investment contracts is the same as the total amount of life insurance provisions and financial liabilities related to investment contracts. Note that the provision for outstanding claims (not included in the table), which at 31 December 2012 amounted to 1.250 million euro, is included in the total amount of life insurance provisions.

With reference to non-life segment, the table here below shows the amount of gross direct claims and unearned premiums.

Non-life insurance provisions: maturity

Contractual term to maturity	Less than 5 years	5 to 10 years	More than 10 years
Non-life insurance provisions			

